

## FINANCIAL REPORTING COUNCIL OF NIGERIA

(Federal Ministry of Industry, Trade & Investment)

# FRC/CG/001: TEMPLATE FOR REPORTING COMPLIANCE WITH THE NIGERIAN CODE OF CORPORATE GOVERNANCE 2018

#### **Section A: Introduction**

Corporate Governance is a key driver of corporate accountability and business prosperity. The Nigerian Code of Corporate Governance, 2018 (NCCG 2018) seeks to institutionalize corporate governance best practices in Nigerian companies. It is also aimed at increasing entities' levels of transparency, trust and integrity, and create an environment for sustainable business operations.

The Code adopts a principle-based approach in specifying minimum standards of practice that companies should adopt. Where so required, companies are required to adopt the "Apply and Explain" approach in reporting on compliance with the Code. The 'Apply and Explain' approach assumes application of all principles and requires entities to explain how the principles are applied. This requires companies to demonstrate how the specific activities they have undertaken best achieve the outcomes intended by the corporate governance principles specified in the Code.

This will help to prevent a 'box ticking' exercise as companies deliberately consider how they have (or have not) achieved the intended outcomes. Although, the Code recommends practices to enable companies apply the principles, it recognises that these practices can be tailored to meet industry or company needs. The Code is thus scalable to suit the type, size and growth phase of each company while still achieving the outcomes envisaged by the principles.

This form seeks to assess the company's level of compliance with the principles in the NCCG 2018. Entities should explain how these principles have been applied, specify areas of deviation from the principles and give reasons for these deviations and any alternative practice(s) adopted.

### Please read the instructions below carefully before completing this form:

- i. Every line item and indicator must be completed.
- ii. Respond to each question with "Yes" where you have applied the principle, and "No" where you are yet to apply the principle.
- iii. An explanation on how you are applying the principle, or otherwise should be included as part of your response.
- iv. Not Applicable (N/A) is not a valid response.

### Section B – General Information

| S/No. | Items  | Details  |
|-------|--|--|
| i.    | Company Name   | Eterna Plc   |
| ii.   | Date of Incorporation                                      | 13 <sup>th</sup> January 1989  |
| iii.  | RC Number  | RC 124136  |
| iv.   | License Number   |  |
| ٧.    | Company Physical Address                                   | 5a Oba Adeyinka Oyekan<br>Avenue Ikoyi Lagos   |
| vi.   | Company Website Address                                    | www.eternaplc.com  |
| vii.  | Financial Year End   | 31 <sup>st</sup> December  |
| viii. | Is the Company a part of a Group/Holding Company? Yes/No   | No   |
|       | If yes, please state the name of the Group/Holding Company |  |
| ix.   | Name and Address of Company Secretary                      | Bunmi Agagu/ 5a Oba Adeyinka<br>Oyekan Avenue Ikoyi Lagos                            |
| х.    | Name and Address of External Auditor(s)                    | Deloitte & Touche/ Civic<br>Towers, Victoria Island, Lagos                           |
| xi.   | Name and Address of Registrar(s)                           | Greenwich Registrars and Data<br>Solutions/ 247 Murtala<br>Muhammed Way, Yaba, Lagos |
| xii.  | Investor Relations Contact Person                          | Bunmi Agagu  |
|       | (E-mail and Phone No.)                                     | bunmi.agagu@eternaplc.com  |
| xiii. | Name of the Governance Evaluation Consultant               | DCSL Corporate Services<br>Limited   |
| xiv.  | Name of the Board Evaluation Consultant                    | DCSL Corporate Services<br>Limited   |

# Section C - Details of Board of the Company and Attendance at Meetings

# 1. Board Details:

| S/No. | Names of Board Members   | Designation<br>(Chairman, MD, INED, NED,<br>ED) | Gender | Date First<br>Appointed/ Elected | Remark |
|-------|--------------------------|---|--------|----------------------------------|--------|
| 1.    | Dr. Gabriel Ogbechie     | Chairman  | Male   | 20 <sup>th</sup> October 2021    |        |
| 2.    | Mr. Nnamdi Obiagwu       | MD/CEO  | Male   | 9 <sup>th</sup> January 2020     |        |
| 3.    |                          | ED – Corporate<br>Services                      | Female | 20 <sup>th</sup> October 2021    |        |
| 4.    | Mrs. Godrey Ogbechie     | Non-Executive Director                          | Female | 20 <sup>th</sup> October 2021    |        |
| 5.    | Mr. Emmanuel<br>Omuojine | Non-Executive Director                          | Male   | 20 <sup>th</sup> October 2021    |        |
| 6.    | _                        | Independent Non-<br>Executive Director          | Male   | 20 <sup>th</sup> October 2021    |        |
| 7.    | Mr. Okechukwu Omezi      | Independent Non-<br>Executive Director          | Male   | 20 <sup>th</sup> October 2021    |        |

| 8.  | Mr. Lamis Shehu<br>Dikko | Chairman               | Male   | 7 <sup>th</sup> October 2016       | Resigned 20 <sup>th</sup> October<br>2021 |
|-----|--------------------------|------------------------|--------|------------------------------------|---|
| 9.  | Kudi Badmus              | ED/CFO                 | Female | 7 <sup>th</sup> October 2016       | Resigned 1 <sup>st</sup> April<br>2021    |
| 10. | Adebode Adefioye         | Independent NED        | Male   | 7 <sup>th</sup> October 2016       | Resigned 20 <sup>th</sup> October<br>2021 |
| 11. | Michael Ade Ojo          | Non-Executive Director | Male   | 7 <sup>th</sup> October 2016       | Resigned 20 <sup>th</sup> October<br>2021 |
| 12. | Afolake Lawal            | Non-Executive Director | Female | 28 <sup>th</sup> September<br>2010 | Resigned 20 <sup>th</sup> October<br>2021 |
| 13. | Oluwole Abegunde         | Non-Executive Director | Male   | 7 <sup>th</sup> October 2016       | Resigned 20 <sup>th</sup> October<br>2021 |
| 14. | Farouk Ahmed             | Non-Executive Director | Male   | 1 <sup>st</sup> September 2020     | Resigned 4 <sup>th</sup> October<br>2021  |

# 2. Attendance at Board and Committee Meetings:

| S/No. | Names of<br>Board Members | No. of Board<br>Meetings Held in<br>the Reporting Year | No. of<br>Board<br>Meetings<br>Attended<br>in the<br>Reporting<br>Year | Membership of<br>Board Committees   | Designation<br>(Member or<br>Chairman) | Number of Committee<br>Meetings Held in the<br>Reporting Year   | Number of<br>Committee<br>Meetings<br>Attended in the<br>Reporting Year |
|-------|---------------------------|--|--|---|--|---|---|
| 1.    | Dr. Gabriel<br>Ogbechie   | 6  | 2  | Nil   | Chairman                               | Nil   | Nil   |
| 2.    | Mr. Lamis<br>Shehu Dikko  | 6  | 4  | Nil   | Chairman                               | Nil   | Nil   |
| 3.    | Obiagwu                   | 6 Board Meetings<br>meetings                           |  | Strategy, Finance<br>& Investment<br>Committee;<br>Risk Management<br>& HSSE<br>Committee |  | Committee Meetings  4 Audit Committee Meetings  3 Risk Management, Health, Safety & Environment Committee Meeting | 3 Risk  |
| 4.    |                           | 6 Board Meetings<br>meetings                           | 2  | Strategy, Finance<br>& Investment<br>Committee;<br>Risk Management<br>& HSSE<br>Committee |  | Committee<br>Meetings   | 1 Strategy Finance and Investment Committee Meeting.                    |
| 5.    |                           | 6 Board Meetings<br>meetings                           | 1  | Strategy, Finance<br>& Investment   | ED/CFO                                 | 3 Strategy Finance  | 1 Strategy<br>Finance and   |

|    |             |                  |     | Committee;                      |             |                        | Investment       |
|----|-------------|------------------|-----|---------------------------------|-------------|------------------------|------------------|
|    |             |                  |     |                                 |             | Meetings               | Committee        |
|    |             |                  |     | Risk Management                 |             | 4 Analik Committee     | Meeting.         |
|    |             |                  |     | & HSSE                          |             | 4 Audit Committee      | 1 Audit          |
|    |             |                  |     | Committee                       |             | Meetings               | Committee        |
|    |             |                  |     |                                 |             | <br>3 Risk Management, |                  |
|    |             |                  |     |                                 |             | Health, Safety &       | riceting         |
|    |             |                  |     |                                 |             | Environment            |                  |
|    |             |                  |     |                                 |             | Committee              |                  |
|    |             |                  |     |                                 |             | Meetings               |                  |
| 6. | Mr. Adebode | 6 Board Meetings | 4   | Governance,                     |             | 3 Governance,          | 3 Governance     |
|    | Adefioye    | meetings         |     | Nomination and                  |             | -                      | and              |
|    |             |                  |     | Remuneration                    | Executive   | Remuneration           | Remuneration     |
|    |             |                  |     | Committee.                      |             | Committee              | Committee        |
|    |             |                  |     |                                 |             | Meetings               | Meetings         |
|    |             |                  |     | Audit Committee.                |             |                        |                  |
|    |             |                  |     | D:-I-                           |             |                        | 3 Audit          |
|    |             |                  |     | Risk                            |             | Meetings               | Committee        |
|    |             |                  |     | Management,<br>Health, Safety & |             | <br>3 Risk Management, | Meetings         |
|    |             |                  |     | Environment                     |             |                        | 3 Risk           |
|    |             |                  |     | Committee.                      |             | , ,                    | Management,      |
|    |             |                  |     | Committee:                      |             | Committee Meeting      | Health, Safety & |
|    |             |                  |     |                                 |             |                        | Environment      |
|    |             |                  |     |                                 |             |                        | Committee        |
|    |             |                  |     |                                 |             |                        | Meetings         |
| 7. | Mr. Anibor  | 6 Board Meetings | 2   | Governance,                     | Independent | 3 Governance,          | 1 Audit          |
|    | Kragha      | meetings         |     | Nomination and                  |             | Nomination and         | Committee        |
|    |             |                  |     | Remuneration                    |             | Remuneration           | Meeting          |
|    |             |                  |     | Committee.                      |             | Committee              |                  |
|    |             |                  |     |                                 |             | Meetings               |                  |
|    |             |                  |     | Audit Committee.                |             |                        |                  |
|    |             |                  |     | Risk                            |             | 4 Audit Committee      |                  |
|    |             |                  |     | Management,                     |             | Meetings               |                  |
|    |             |                  |     | Health, Safety &                |             | riceings               |                  |
|    |             |                  |     | Environment                     |             | 3 Risk Management,     |                  |
|    |             |                  |     | Committee.                      |             | Health, Safety &       |                  |
|    |             |                  |     |                                 |             | Environment            |                  |
|    |             |                  |     |                                 |             | Committee Meeting      |                  |
| 8. | Mr.         | 6 Board Meetings | 2   | Governance,                     |             | 3 Governance,          |                  |
|    | Okechukwu   | meetings         |     | Nomination and                  | _           | Nomination and         |                  |
|    | Omezi       |                  |     | Remuneration                    |             | Remuneration           |                  |
|    |             |                  |     | Committee.                      |             | Committee              |                  |
|    |             |                  |     | Audit Committee.                |             | Meetings               |                  |
|    |             |                  |     | Audit Committee.                |             |                        |                  |
|    |             |                  |     | Risk                            |             | 4 Audit Committee      |                  |
|    |             |                  |     | Management,                     |             | Meetings               |                  |
|    |             |                  |     | Health, Safety &                |             |                        |                  |
|    |             |                  |     | Environment                     |             | 3 Risk Management,     |                  |
|    |             |                  |     | Committee.                      |             | Health, Safety &       |                  |
|    |             |                  |     |                                 |             | Environment            |                  |
|    |             |                  |     |                                 |             | Committee Meeting      |                  |
| 9. | Mr. Oluwole | 6 Board Meetings | 4   | Strategy, Finance               |             | 3 Strategy, Finance    |                  |
|    | Abegunde    | meetings         |     | & Investment                    |             | & Investment           | Finance &        |
|    |             |                  |     | Committee.                      |             | Committee              | Investment       |
|    |             |                  |     |                                 |             | Meetings.              | Committee        |
|    |             |                  |     | Risk                            |             |                        | Meetings.        |
|    |             |                  |     | Management,                     |             | <br>3 Risk Management, | 3 Dick           |
|    | 1           |                  | l . | <sub>lin</sub> anayement,       | I           | p nisk managennent,    | אכוע כ           |

|     |                                  |                                 |   | Health, Safety & Environment Committee.  |                               | Health, Safety &<br>Environment<br>Committee<br>Meetings.                          | Management,<br>Health, Safety &<br>Environment<br>Committee<br>Meetings.          |
|-----|----------------------------------|---------------------------------|---|--|-------------------------------|--|---|
| 10. | Mrs. Afolake<br>Lawal            | 6 Board<br>Meetings<br>meetings | 4 | Governance,<br>Nomination<br>and<br>Remuneration<br>Committee                            | Non-<br>Executive<br>Director | 3 Governance,<br>Nomination and<br>Remuneration<br>Committee<br>Meetings.          | 3 Governance<br>and<br>Remuneration<br>Committee<br>Meetings.                     |
|     |                                  |                                 |   | Management,<br>Health, Safety<br>& Environment<br>Committee                              |                               | Management, Health, Safety & Environment Committee Meetings                        | Management, Health, Safety & Environment Committee Meetings                       |
| 11. | Mr.<br>Emmanuel<br>Omuojine      | 6 Board<br>Meetings<br>meetings | 2 | Strategy Finance and Investment Committee  Risk Management, Health, Safety & Environment | Non-<br>Executive<br>Director | 3 Strategy Finance and Investment Committee Meetings.  4 Audit Committee Meetings. | 3 Strategy Finance and Investment Committee Meetings.  1 Audit Committee Meeting. |
|     |                                  |                                 |   | Committee  |                               | 3 Risk<br>Management,<br>Health, Safety &<br>Environment<br>Committee<br>Meetings. |   |
| 12. | Farouk<br>Ahmed                  | 6 Board<br>Meetings<br>meetings | 3 | Governance,<br>Nomination<br>and<br>Remuneration<br>Committee<br>Strategy                | Non-<br>Executive<br>Director | 3 Strategy Finance and Investment Committee Meetings 3 Governance,                 | 2 Strategy Finance and Investment Committee Meetings 3 Governance,                |
|     |                                  |                                 |   | Finance and<br>Investment<br>Committee   |                               | Nomination and<br>Remuneration<br>Committee<br>Meetings.                           | Nomination<br>and<br>Remuneration<br>Committee                                    |
| 13. | Chief (Dr)<br>Michael Ade<br>Ojo | 6 Board<br>Meetings<br>meetings | 4 | Governance,<br>Nomination<br>and<br>Remuneration<br>Committee.                           | Non-<br>Executive<br>Director | 3 Governance,<br>Nomination and<br>Remuneration<br>Committee<br>Meetings           | 3 Governance,<br>Nomination<br>and<br>Remuneration<br>Committee<br>Meetings       |
|     |                                  |                                 |   | Committee.   |                               | 4 Audit<br>Committee<br>Meetings<br>Committee<br>Meeting                           | 3 Audit<br>Committee<br>Meeting   |

# Section D - Details of Senior Management of the Company

# 1. Senior Management:

| S/No. | Names                | Position Held   | Gender | comments   |
|-------|----------------------|---|--------|--|
| 1.    | Nnamdi Obiagwu       | MD/CEO  | Male   |  |
| 2.    | Kudi Badmus          | ED/CFO  | Female | Exit date 1 <sup>st</sup><br>April 2021                              |
| 3.    | Phoebean Ifeadi      | ED - Corporate Services   | Female | Resumed 1 <sup>st</sup><br>November<br>2021                          |
| 4.    | Olabanjo Alimi       | COO   | Male   | Resumed 1 <sup>st</sup> May 2021  Exit 1 <sup>st</sup> December 2021 |
| 5.    | Abudukerimu Sule     | CFO   | Male   | Resumed 1 <sup>st</sup> November 2021                                |
| 6.    | Benjamin Nwaezeigwe  | C00   | Male   | Resumed 1 <sup>st</sup><br>December<br>2021                          |
| 7.    | Bunmi Agagu          | Company Secretary/Legal<br>Adviser  | Female |  |
| 8.    | Nnamdi Uzoezie       | Head, Lubricants  | Male   |  |
| 9.    | Kayode Oluwadiya     | Production Manager  | Male   |  |
| 10.   | Ayuba Loko           | Head, Fuels   | Male   |  |
| 11.   | Olanrewaju Aliu      | Head, HSSE  | Male   |  |
| 12.   | Yasmin Adeniji-Adele | Head, Human Resources   | Female |  |
| 13.   | Oluseyi Oyedele      | Internal Controls, Risk &<br>Audit Manager –<br>redeployed to Head,<br>Strategy (1 <sup>st</sup> November<br>2021). | Male   | Exit 1 <sup>st</sup><br>December<br>2021                             |
| 14.   | Adewale Adesina      | Head, Logistics   | Male   |  |
| 15.   | Adetutu Pratt        | Head, Customer Service  | Female |  |
| 16.   | Eniola Olufemi       | Head, Asset Management  | Male   |  |
| 17.   | Paul Abiakwunye      | Head, Petroleum Products<br>Storage Depot   | Male   | Exit 1 <sup>st</sup><br>December<br>2021                             |
| 18.   | Modestus Egegbara    | Internal Controls, Risk &<br>Audit Manager  | Male   | Resumed 1st<br>November<br>2021                                      |
| 19.   | Okechukwu Ashiegbu   | Head, Petroleum Products<br>Storage Depot   | Male   | Resumed 17 <sup>th</sup><br>November<br>2021                         |
| 20.   | Paul Oparah          | Head, Retail  | Male   | 15 <sup>th</sup> December<br>2021                                    |

# Section E – Application

| Principles  | Reporting Questions  | Explanation on application or deviation                    |
|---|--|--|
| Part A - Board of Directors and   | Officers of the Board  |  |
| Principle 1: Role of the Board  "A successful Company is headed by an effective Board which is responsible for providing entrepreneurial and strategic leadership as well as promoting ethical culture and responsible corporate citizenship. As a link between stakeholders and the Company, the | i) Does the Board have an approved<br>Charter which sets out its responsibilities<br>and terms of reference? <b>Yes/No</b><br>If yes, when was it last reviewed? | Yes<br>Last reviewed October 2020.                         |
| Board is to exercise oversight and control to<br>ensure that management acts in the best<br>interest of the shareholders and other<br>stakeholders while sustaining the prosperity of<br>the Company"   |  |  |
| <b>Principle 2: Board Structure and Composition</b> "The effective discharge of the responsibilities  | i) What are the qualifications and experiences of the directors?   | The Board is comprised of highly qualified and experienced |
| of the Board and its committees is assured by   |  | professionals.   |
| an appropriate balance of skills and diversity (including experience and gender) without compromising competence, independence and integrity "  | ii) Does the company have a Board-<br>approved diversity policy? <b>Yes/No</b><br>If yes, to what extent have the diversity<br>targets been achieved?            | Yes The targets have been significantly achieved.          |
|   | iii) Are there directors holding concurrent directorships? <b>Yes/No</b> If yes, state names of the directors and the companies?                                 | Yes.<br>Mr. Gabriel Ogbechie.                              |
|   | The Companiesy   | Mrs. Godrey Ogbechie.                                      |
|   | iv) Is the MD/CEO or an Executive<br>Director a chair of any Board<br>Committee? <b>Yes/No</b>   | No   |
|   | If yes, provide the names of the Committees.   |  |
| Principle 3: Chairman  "The Chairman is responsible for providing overall leadership of the Company and the   |  | No   |
| Board, and eliciting the constructive participation of all Directors to facilitate effective direction of the Board"  | ii) At which Committee meeting(s) was<br>the Chairman in attendance during<br>the period under review ?  | None   |
|   | iii) Is the Chairman an INED or a NED?   | NED  |
|   | iv) Is the Chairman a former MD/CEO or<br>ED of the Company? <b>Yes/No</b><br>If yes, when did his/her tenure as MD<br>end?                                      | NO   |
|   | v) When was he/she appointed as<br>Chairman?   | 20 <sup>th</sup> October 2021                              |
|   | vi) Are the roles and responsibilities of the<br>Chairman clearly defined? <b>Yes/No</b><br>If yes, specify which document                                       | Yes<br>The Board's comprehensive                           |
|   |  | Corporate Governance Framework.                            |

| Principles  | Reporting Questions   | Explanation on application or deviation  |  |
|---|---|--|--|
| Principle 4: Managing Director/ Chief Executive Officer  "The Managing  | i) Does the MD/CEO have a contract of<br>employment which sets out his authority<br>and relationship with the Board? <b>Yes/No</b><br>If no, in which documents is itspecified?           | Yes  |  |
| Director/Chief Executive Officer is the head of management delegated by the Board to run the affairs of                               | ii) Does the MD/CEO declare any conflict of interest on appointment, annually, thereafter and as they occur? Yes/No   | Yes  |  |
| the Company to achieve its strategic objectives for sustainable corporate   | iii) Which of the Board Committee meetings did<br>the MD/CEO attend during the period<br>under review?  | The Strategy, Finance & Investment Committee.                                  |  |
| performance"  |   | The Risk Management & HSSE Committee   |  |
|   |   | The Audit Committee (By invitation).   |  |
|   | iv) Is the MD/CEO serving as NED in any other company? <b>Yes/no</b> .  | Yes  |  |
|   | If yes, please state the company(ies)?  | COMACO Advisory Ltd  |  |
|   | v) Is the membership of the MD/CEO in these companies in line with the Board-approved policies? <b>Yes/No</b>   | Yes  |  |
| Principle 5: Executive Directors  | i) Do the EDs have contracts of employment?     Yes/no  | Yes  |  |
| Executive Directors support<br>the Managing Director/Chief<br>Executive Officer in the<br>operations and management<br>of the Company | ii) If yes, do the contracts of employment set out<br>the roles and responsibilities of the EDs?<br>Yes/No<br>If no, in which document are the roles and<br>responsibilities specified?   | Yes  |  |
| oo company  | iii) Do the EDs declare any conflict of interest on appointment, annually, thereafter and as they occur? Yes/No   | Yes  |  |
|   | iv) Are there EDs serving as NEDs in any other company? <b>Yes/No</b> If yes, please list   | No   |  |
|   | v) Are their memberships in these companies in line with Board-approved policy? Yes/No  | Yes  |  |
| Principle 6: Non-Executive Directors  Non-Executive Directors bring   | i) Are the roles and responsibilities of the NEDs clearly defined and documented? <b>Yes/No</b> If yes, where are these documented?   | Yes  |  |
| to bear their knowledge,<br>expertise and independent<br>judgment on issues of strategy<br>and performance on the                     | ii) Do the NEDs have letters of appointment specifying their duties, liabilities and terms of engagement? <b>Yes/No</b>   | Yes  |  |
| Board   | iii) Do the NEDs declare any conflict of interest<br>on appointment, annually, thereafter and<br>as they occur? <b>Yes/No</b>   | Yes  |  |
|   | iv) Are NEDs provided with information relating<br>to the management of the company and<br>on all Board matters? <b>Yes/No</b><br>If yes, when is the information provided to<br>the NEDs | Yes Prior to all meetings and as soon an urgent and important matters come up. |  |
|   | v) What is the process of ensuring completeness and adequacy of the information provided?   | Providing all available information.   |  |
|   | vi) Do NEDs have unfettered access to the EDs,<br>Company Secretary and the Internal<br>Auditor? <b>Yes/No</b>  | Yes  |  |
| Principle 7: Independent Non-<br>Executive Directors  | i) Do the INEDs meet the independence criteria prescribed under Section 7.2 of the Code? Yes/No   | Yes  |  |

| Principles  | Reporting Questions   | Explanation on application or deviation   |
|---|---|---|
| Independent Non-Executive<br>Directors bring a high degree  | ii) Are there any exceptions?   | No.   |
| of objectivity to the Board for<br>sustaining stakeholder trust<br>and confidence"  | iii) What is the process of selecting INEDs?  | Through an independent and objective criteria in line with set guidelines.  |
| aa coacco   |   | Yes   |
|   | v) Do the INEDs declare any conflict of interest<br>on appointment, annually, thereafter and<br>as they occur? <b>Yes/No</b>                                | Yes   |
|   | vi) Does the Board ascertain and confirm the independence of the INEDs? <b>Yes/No</b> If yes, how often? What is the process?                               | Yes<br>By re-affirmation.   |
|   | vii) Is the INED a Shareholder of the Company? Yes/No If yes, what is the percentage shareholding?  | NO  |
|   | viii) Does the INED have another relationship with<br>the Company apart from directorship<br>and/or shareholding? <b>Yes/No</b><br>If yes, provide details. | No.   |
|   | ix) What are the components of INEDs remuneration?  | Yearly Fees.  |
| Principle 8: Company<br>Secretary   | i) Is the Company Secretary in-house or<br>outsourced?  | Yes   |
| "The Company Secretary<br>support the effectiveness of<br>the Board by assisting the<br>Board and management to<br>develop good corporate<br>governance practices and | the Company Secretary?  | A legal practitioner called to the Nigerian Bar; with a Master's Degree in Corporate Governance and qualified Chartered Secretary ICSA UK. Over 16 years' experience. |
| culture within the Company"   | iii) Where the Company Secretary is an<br>employee of the Company, is the person a<br>member of senior management?  |   |
|   | iv) Who does the Company Secretary report to?   | MD/CEO; the Board.  |
|   | v) What is the appointment and removal process of the Company Secretary?  | By the Board of Directors.  |
|   | vi) Who undertakes and approves the performance appraisal of the Company Secretary?   | MD/CEO  |
| Principle 9: Access to Independent Advice  "Directors are sometimes required to make decisions of a technical and complex   | policy that allows directors access to independent professional advice in the discharge of their duties? <b>Yes/No</b>                                      | Yes The Corporate Governance Framework; in line with CAMA.  |
| nature that may require independent external  | ii) Who bears the cost for the independent professional advice?   | The Company   |
| expertise"  | iii) During the period under review, did the Directors obtain any independent professional advice? <b>Yes/No</b> If yes, provide details.                   | No  |
| Principle 10: Meetings of the Board   | i) What is the process for reviewing and approving minutes of Board meetings?   | Collectively by the Board.  |
| "Meetings are the principal vehicle for conducting the  | ii) What are the timelines for sending the minutes to Directors?  | 2 weeks after the Board Meetings.   |
| business of the Board and successfully fulfilling the   | iii) What are the implications for Directors who do not meet the Company policy on meeting attendance?  | All our Directors meet attendance requirements.   |

| Principles                  | Reporting Questions   | Explanation on application or deviation  |
|-----------------------------|---|--|
| strategic objectives of the |   |  |
| Company"                    | i) Do the Board Committees have Board- approved<br>Charters which set out their responsibilities and terms<br>of reference? Yes/No            | Yes  |
|                             | ii) What is the process for reviewing and approving minutes of Board Committee of meetings?   | Collectively by the Board  |
|                             | iii) What are the timelines for sending the minutes to the directors?   | Two weeks after the meetings.  |
|                             | iv) Who acts as Secretary to board committees?  | The Company Secretary  |
|                             | v) What Board Committees are responsible for the following matters?  a) Nomination and Governance b) Remuneration c) Audit d) Risk Management | <ul> <li>a) Governance, Nomination and Remuneration Committee</li> <li>b) Governance, Nomination and remuneration committee</li> <li>c) Audit Committee</li> <li>d) Risk Management, Health, Safety &amp; Environment Committee</li> </ul> |
|                             | vi) What is the process of appointing the chair of each committee?  | The Board reviews and approves Committee Chairs.   |
|                             | Committee responsible fo  | r Nomination and Governance  |
|                             |   | The Committee is made up of 2 INED and 1 NEDs  |
|                             | viii) Is the chairman of the Committee a NED or INED ?  | NED  |
|                             | ix) Does the Company have a succession plan policy? Yes/No If yes, how often is it reviewed?  | Yes  |
|                             |   | Every 3 years. As required or every 3 years.   |
|                             | xi) How does the committee report on its activities to the Board?   | Through a formal documented process.   |
|                             | Committee respon  | nsible for Remuneration  |
|                             | xii) What is the proportion of INEDs to NEDs on the Committee responsible for Remuneration?   | The Committee is made up of 2 INED and 1 NEDs  |
|                             | xiii) Is the chairman of the Committee a NED or INED ?  | NED  |
|                             | Committee re  | sponsible for Audit  |
|                             | separate from the Statutory Audit Committee? Yes/No   | No.  |
|                             | xv) Are members of the Committee responsible for Audit financially literate? <b>Yes/No</b>  | Yes  |
|                             | xvi) What are their qualifications and experience?  | Two Chartered Accountants, one engineer, one business professional and one journalist.   |
|                             | xvii) Name the financial expert(s) on the Committee responsible for Audit   | Mr. Ignatius Adegunle (FCA); Otunba Femi<br>Deru (FCA) former ICAN President (deceased);<br>Mr. Emmanuel Omuojine (FCA)  |

| Principles  | Reporting Questions  | Explanation on application or deviation                                 |
|---|--|---|
|   | xviii) How often does the Committee responsible for Audit review the internal auditor's reports?   | Every Quarter   |
|   | xix) Does the Company have a Board approved internal control framework in place? Yes/No  | Yes   |
|   | xx) How does the Board monitor compliance with the internal control framework?   | Through a structured reporting process                                  |
|   | xxi) Does the Committee responsible for Audit review the External Auditors management letter, Key Audit Matters and management response to issues raised? Yes/No Please explain.     | Yes The Audit Committee reviews and makes recommendations to the Board. |
|   | xxii) Is there a Board-approved policy that clearly specifies the non-audit services that the external auditor shall not provide?  Yes/No  | Yes   |
|   | xxiii) How many times did the Audit Committee hold discussions with the head of internal audit function and external auditors without the management during the period under review? | At least twice.   |
|   | Committee responsi   | ible for Risk Management  |
|   | xxiv) Is the Chairman of the Risk Committee a<br>NED or an INED?   | NED   |
|   | xxv) Is there a Board approved Risk<br>Management framework? <b>Yes/No?</b><br>If yes, when was it approved?   | Yes<br>2016   |
|   | xxvi) How often does the Committee review the adequacy and effectiveness of the Risk Management Controls in place?  Date of last review  | Annually  |
|   | xxvii) Does the Company have a Board-<br>approved IT Data Governance<br>Framework? <b>Yes/No</b><br>If yes, how often is it reviewed?  | Yes   |
|   | xxviii) How often does the Committee receive and review compliance report on the IT Data Governance Framework?   | Quarterly   |
|   | xxix) Is the Chief Risk Officer (CRO) a member of<br>Senior Management and does he have<br>relevant experience for this role? <b>Yes/No</b>  | Yes   |
|   | xxx) How many meetings of the Committee did<br>the CRO attend during the period under<br>review?   | 4   |
| Principle 12: Appointment to the Board  | i) Is there a Board-approved policy for the appointment of Directors? <b>Yes/No</b>  | Yes   |
| "A written, clearly defined, rigorous, formal and transparent procedure serves            | ii) What criteria are considered for their appointment?  | Experience, integrity, skills, diversity, knowledge and commitment.     |
| as a guide for the selection of<br>Directors to ensure the<br>appointment of high-quality | iii) What is the Board process for ascertaining<br>that prospective directors are fit and proper<br>persons?   | Background checks and recommendations.                                  |
| individuals to the Board"   | iv) Is there a defined tenure for the following: a) The Chairman b) The MD/CEO c) INED   | Yes a. 12 years b. 10 years c. 9 years                                  |

| Principles   | Reporting Questions   | Explanation on application or deviation |
|--|---|---|
|  | d) NED<br>e) EDs  | d. 12 years<br>e. 12 years              |
|  | v) Please state the tenure  | See above.                              |
|  | vi) Does the Board have a process to ensure that it is refreshed periodically? <b>Yes/No?</b>   | Yes                                     |
| Principle 13: Induction and Continuing Education   | i) Does the Board have a formal induction programme for new directors? <b>Yes/No</b>  | Yes                                     |
| "A formal induction programme on joining the Board as well as regular training assists Directors to effectively discharge their duties to the Company" | ii) During the period under review, were new Directors appointed? Yes/No If yes, provide date of induction.                               | Yes<br>3 <sup>rd</sup> December 2021    |
|  | iii) Are Directors provided relevant training to enable them effectively discharge their duties? Yes/No If yes, provide training details. | No.                                     |
|  | iv) How do you assess the training needs of Directors?  | Based on skill gaps and needs.          |
|  | v) Is there a Board-approved training plan? Yes/No  | Yes                                     |
|  | vi) Has it been budgeted for? <b>Yes/No</b>   | Yes                                     |
| Principle 14: Board Evaluation  "Annual Board evaluation assesses how each Director,   | i) Is there a Board-approved policy for evaluating<br>Board performance? <b>Yes/No</b>  | Yes                                     |
| the committees of the Board<br>and the Board are committed<br>to their roles, work together<br>and continue to contribute                              | ii) For the period under review, was there any Board<br>Evaluation exercise conducted? <b>Yes/No</b>                                      | Yes                                     |
| effectively to the achievement of the Company's objectives"  | iii) If yes, indicate whether internal or external.<br>Provide date of last evaluation.   | External                                |
|  | iv) Has the Board Evaluation report been presented to the full Board? <b>Yes/No</b> If yes, indicate date of presentation.                | No                                      |
|  | v) Did the Chairman discuss the evaluation report with the individual directors? <b>Yes/No</b>  | Still in progress                       |
|  | vi) Is the result of the evaluation for each Director considered in the re-election process? <b>Yes/No</b>                                | Yes                                     |
| Principle 15: Corporate<br>Governance Evaluation   | i) For the period under review, has the Company conducted a corporate governance evaluation?  | Yes                                     |
| "Institutionalizing a system for evaluating the Company's  | Yes/No If yes, provide date of the evaluation.  | Ongoing                                 |
| corporate governance practices ensures that its governance standards, practices and processes are adequate and effective"                              | ii) Is the result of the Corporate Governance<br>Evaluation presented and considered by the<br>Board? <b>Yes/No</b>                       | Yes                                     |
|  | iii) If yes, please indicate the date of last presentation.   | In progress                             |
|  | iv) Is the summary of the Corporate Governance<br>Evaluation included in the annual reports and<br>Investors portal? <b>Yes/No</b>        | Yes                                     |
| Principle 16: Remuneration<br>Governance   | i) Is there a Board-approved Directors' remuneration policy? <b>Yes/No</b> If yes, how often is it reviewed?                              | Yes                                     |
|  |   | Every 3 years.                          |

| Principles   | Reporting Questions   | Explanation on application or deviation  |
|--|---|--|
| "The Board ensures that the Company remunerates fairly, responsibly and transparently so as to promote the achievement of strategic objectives and positive outcomes in the short, medium and long term" | ii) Provide details of directors' fees, allowances<br>and all other benefits paid to them during the<br>period under review   | Annual Fee- N10,000,000 - Chairman<br>N6,000,000 - NEDs<br>Sitting Allowance for Chairman-<br>N300,000<br>Sitting allowance for NED for Board<br>Meetings- N200,00<br>Sitting Allowance for Chairman of<br>Committee Meetings- N250,000<br>Sitting Allowance for Committee<br>Meetings- N150,000 |
|  | iii) Is the remuneration of NEDS presented to<br>shareholders for approval? <b>Yes/No</b><br>If yes, when was it approved?  | Yes<br>28 <sup>th</sup> Annual General Meeting held August<br>2021   |
|  | iv) What portion of the NEDs remuneration is linked to company performance?   | None   |
|  | policy for Executive and Senior   | Yes<br>Significantly.  |
|  | vi) Has the Board set KPIs for Executive<br>Management? <b>Yes/No</b>   | Yes  |
|  | vii) If yes, was the performance measured against the KPIs? Yes/No  | Yes  |
|  | viii) Do the MD/CEO, EDs and Company<br>Secretary receive a sitting allowance<br>and/or directors fees? <b>Yes/No</b>   | No   |
|  | ix) Which of the following receive sitting allowance and/or fees: a. MD/CEO b. ED c. Company Secretary d. Other Senior management staff                                   | None   |
|  | x) Is there a Board-approved clawback policy for Executive management? <b>Yes/No</b> If yes, attach the policy.   | No   |
| Principle 17: Risk<br>Management   | i) Has the Board defined the company's risk appetite and limit? <b>Yes/No</b>   | Yes  |
| "A sound framework for managing risk and ensuring an effective internal control system is essential for achieving the strategic objectives of the Company"   | ii) How often does the company conduct a risk assessment?   | As often as necessary.   |
|  | iii) How often does the board receive and review risk management reports?   | Quarterly.   |
| Principle 18: Internal Audit  "An effective internal audit function provides assurance to the Board on the effectiveness of the governance, risk management and internal control systems"                | i) Does the company have an Internal Audit function? Yes/No  If no, how has the Board obtained adequate assurance on the effectiveness of internal processes and systems? |  |
|  | ii) Does the company have a Board-approved internal audit charter ? Yes/No  | Yes  |
| ,  | iii) Is the head of internal audit a member of senior management? Yes/No  | Yes  |

| iv) What is the qualification and experience of the head of internal audit?  | ACA, over 20 years' experience. |
|--|---------------------------------|
| v) Does the company have a Board-approved annual risk-based internal audit plan? <b>Yes/No</b>   | Yes                             |
| vi) Does the head of the internal audit function<br>report at least once every quarter to the<br>committee responsible for audit, on the | Yes                             |

| Principles   | Reporting Questions  | Explanation on application or deviation   |
|--|--|---|
|  | adequacy and effectiveness of management, governance, risk and control environment; deficiencies observed and management mitigation plans? Yes/No                                      |   |
|  | effectiveness of the internal audit function at  | Yes<br>2019   |
|  | viii) Who undertakes and approves the performance evaluation of the Head of Internal Audit?  | The Audit Committee   |
| Principle 19: Whistleblowing  "An effective whistle-blowing framework for reporting any  | i) Does the company have a Board-approved<br>whistleblowing framework? <b>Yes/No</b><br>If yes, when was the date of lastreview  | Yes<br>September 2020   |
| illegal or unethical behaviour minimises the Company's exposure and prevents recurrence"   | ii) Does the Board ensure that the whistleblowing mechanism and are process reliable, accessible to all stakeholders, guarantees anonymity and protection of the whistleblower? Yes/No | Yes   |
|  | iii) Is the Audit committee provided with the following reports on a periodic basis?  a) Reported cases b) Process and results of Investigated cases                                   | Yes   |
| Principle 20: External Audit  "An external auditor is appointed to provide an independent opinion on the true and fair view of the financial statements of the | i) Who makes the recommendations for the appointment, re-appointment or removal of external auditors?  | The Audit Committee   |
|  | ii) Who approves the appointment, re-<br>appointment, and removal of External<br>Auditors?   | The Board, subject to ratification by the Shareholders.   |
| Company to give assurance to stakeholders on the reliability of the financial  | iii) When was the first date of appointment of the<br>External auditors?   | 2014  |
| statements"  | iv) How often are the audit partners rotated?  | Every 5 years   |
| Principle 21: General Meetings  "General Meetings are important platforms for the  | i) How many days prior to the last general<br>meeting were notices, annual reports and<br>any other relevant information dispatched to<br>Shareholders?                                | 29 days   |
| Board to engage shareholders to facilitate greater understanding of the Company's business, governance and performance. They provide                           | and the Chairman of the Statutory Audit  | Yes not physically. As this was due to the COVID-19 pandemic and the attendant directives issued by relevant authorities on physical distancing and a limit on the maximum number of persons at a |
| shareholders with an<br>opportunity to exercise their<br>ownership rights and express<br>their views to the Board on<br>any areas of interest"                 |  | gathering (not more than 20 persons), attendance, in accordance with the Corporate Affairs Commission's Guidelines.   |
| Principle 22: Shareholder<br>Engagement  | i) Is there a Board-approved policy on shareholders' engagement? <b>Yes/No</b>   | Yes   |
| "The establishment of a<br>system of regular dialogue<br>with shareholders balance   | If yes:  a) when was it last reviewed? b) Is the policy hosted on the company's website?   | August 2020   |

| Principles  | Reporting Questions  | Explanation on application or deviation                                   |
|---|--|---|
| their needs, interests and expectations with the objectives of the Company"   | Investors and how offen?   | Direct presentations.   |
| Principle 23: Protection of Shareholder Rights  "Equitable treatment of shareholders and the protection of their statutory and general rights, particularly the interest of minority shareholders, promote good governance"   | i) Does the Board ensure that adequate and timely information is provided to the shareholders on the Company's activities? Yes/No  Yes/No  | Yes   |
| Principle 24: Business Conduct and Ethics  "The establishment of professional business and ethical standards underscore the values for the protection and enhancement of the reputation of the Company while promoting good conduct and investor confidence"  | i) Does the company have a Board-approved Code of Business Conduct and Ethics (COBE) that guides the professional business and ethical standards? Yes/No  If yes:  a) Has the COBE been communicated to all internal and external Stakeholders? Yes/No  b) Is the COBE applicable to any or all of the following:  1. Board 2. Senior management 3. Other employees 4. Third parties | Yes Yes September 2020  |
|   | , policy?  | Yes   |
|   | iv) What sanctions were imposed for the period under review for non-compliance with the COBE?  |   |
| Principle 25: Ethical Culture  "The establishment of policies and mechanisms for monitoring insider trading, related party transactions, conflict of interest and other corrupt activities, mitigates the adverse effects of these abuses on the Company and promotes good ethical conduct and investor confidence" | i) Is there a Board- approved policy on insider trading? Yes/No If yes:  a) When was the last date of review? b) How does the Board monitor compliance with this policy?   | Yes  a. September 2020 b. Through the Company Secretariat.                |
|   | approved policy on related party transactions? Yes/No  If yes:  a) When was the last date of review? b) How does the Board monitor compliance with this policy? c) Is the policy applicable to any or all of the following:  1. Board 2. Senior management 3. Other employees (Specify) 4. Third parties (Specify)   | Yes<br>September 2020   |
|   | lia de a como esta Della teral Decato Transcere ettera de la co  | Each Director has the opportunity to disclose related party transactions. |

| Principles  | Reporting Questions   | Explanation on application or deviation |
|---|---|---|
|   | iv) Does the company have a Board-approved policy on conflict of interest?  Yes/No  If yes:  a) When was the last date of review? b) How does the Board monitor compliance with this policy? c) Is the policy applicable to any or all of the following:  1. Senior management 2. Other employees (Specify) | Yes<br>September 2020                   |
| Principle 26: Sustainability  "Paying adequate attention to sustainability issues including environment, social,                      | i) Is there a Board-approved sustainability policy? Yes/No If yes, when was it last reviewed?  ii) How does the Board monitor compliance  | Yes Through the Risk Mgt Committee      |
| occupational and community health and safety ensures successful long-term business performance and projects the Company as a          | with the policy?  iii) How does the Board report compliance with the policy?  | As part of Board Papers.                |
| responsible corporate citizen contributing to economic development"   | iv) Is there a Board-approved policy on diversity in the workplace? <b>Yes/No</b> If yes, when was it last reviewed?  | Yes                                     |
| Principle 27: Stakeholder Communication  "Communicating and   | i) Is there a Board-approved policy on<br>stakeholder management and<br>communication? <b>Yes/No</b>  | Yes                                     |
| interacting with stakeholders keeps them conversant with the activities of the Company and assists them in making informed decisions" | ii) Does the Company have an up to date investor relation portal? <b>Yes/No</b> If yes, provide the link.   | Yes<br>investors@eternaplc.com          |
| Principle 28: Disclosures  "Full and comprehensive disclosure of all matters  | i) Does the company's annual report include a summary of the corporate governance report? <b>Yes/No</b>   | Yes                                     |
| material to investors and stakeholders, and of matters set out in this Code,  | ii) Has the company been fined by any regulator<br>during the reporting period? <b>Yes/No</b><br>If yes, provide details of the fines and<br>penalties.   | No                                      |
| ensures proper monitoring of<br>its implementation which<br>engenders   |   |   |
| good corporate governance practice"   |   |   |

### Section F - Certification

We hereby make this declaration in good faith and confirm that the information provided in this form is true.

### Chairman of the Board of Directors

Name: Gabriel Ogbechie

Signature: Date:31-01-2022 Chairman of the Committee responsible for Governance

Company Secretary/Chief Compliance Officer

Name: Okechukwu Omezi

Signature:

Date: 31-01-2022

## Managing Director/Chief Executive Officer

Name: Nnamdi Obiagwu

Signature: Date:31-01-2022

Signature:

Date: 31-01-2022

Name: Bunmi Agagu